

Institutional Investment Advisors and Consultants Forum: *Developing Expertise and Insights*

MAKING THE CASE

Martha Tejera
Tejera & Associates, LLC

Christie St. Martin
Controller, SRSM

June 9, 2015



Innovation, Communication, Evaluation

What is wrong with the status quo?



Can we really save more?



- Poverty rates in 1974:
 - Age 18 and under 15.4%
 - Age 65 and older: 14.6%
- Poverty rates in 2013*:
 - Age 18 and under 19.9%
 - Age 65 and older: 9.5%

Today, children live in poverty at twice the rate as seniors!!

* Most recent data available

Source: US Census Bureau

Selected Key Risks for DC Participants



- Behavioral
- Timing
- Sequencing
- Certainty

Behavioral risk



Illustration of Timing Risk



20 Years of S&P 500 Annual Returns w/o dividends

<i>Year</i>	<i>Return</i>	<i>Year</i>	<i>Return</i>	<i>Year</i>	<i>Return</i>	<i>Year</i>	<i>Return</i>
1995	34.11	2000	-10.14	2005	3.00	2010	12.78
1996	20.26	2001	-13.04	2006	13.62	2011	0.00
1997	31.01	2002	-23.27	2007	3.53	2012	13.41
1998	26.67	2003	26.38	2008	-38.49	2013	29.60
1999	19.53	2004	8.99	2009	23.45	2014	11.39

Ending balance assuming initial balance of \$100,000 and annual withdrawals of \$10,000

\$217,141	\$29,825	\$46,069	\$107,860
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Illustration of Sequencing Risk



Assuming beginning balance of \$100,000 & annual withdrawals of \$10,000
3 highest and 3 lowest returns of the S&P 500 during past 20 years

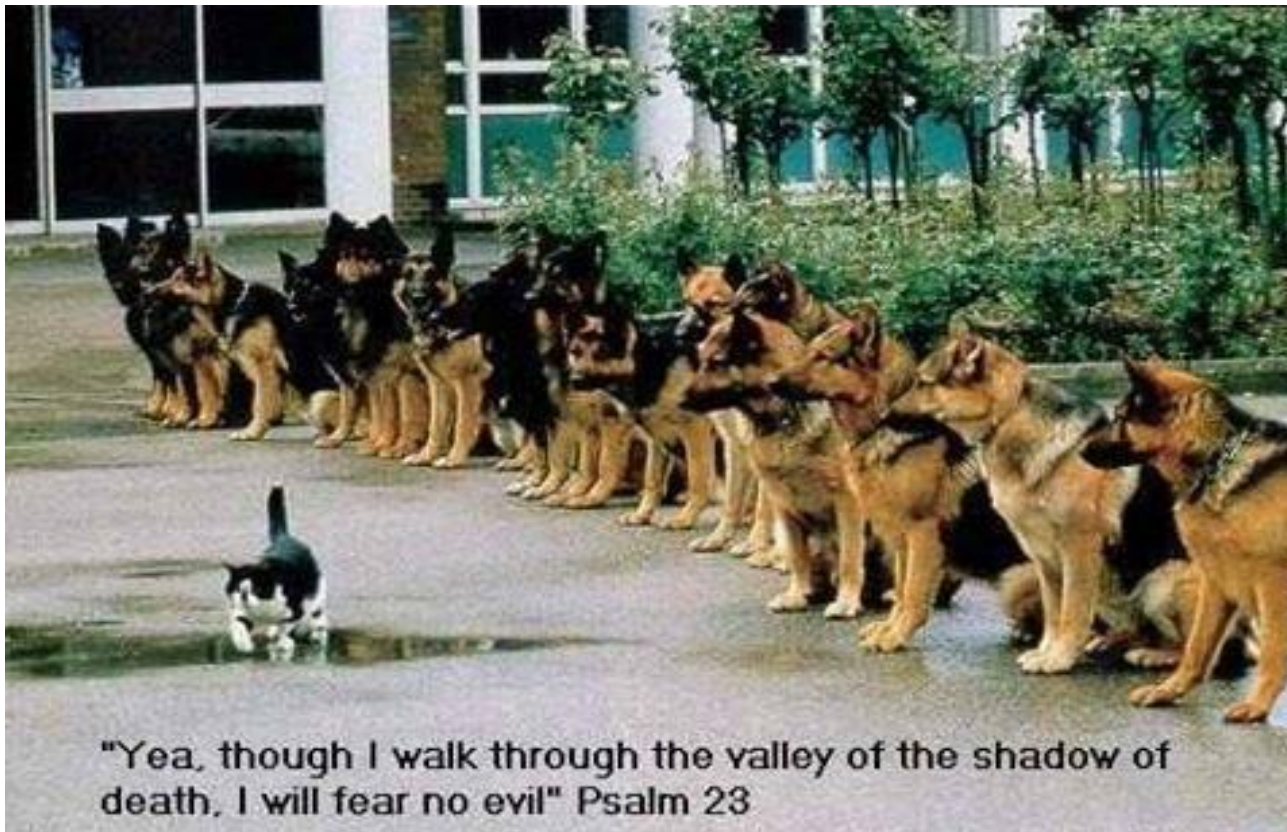
Buy & hold, under either scenario = \$93,332

Relatively Lucky Person		
Year	Return	Balance
		\$100,000
1995	34.11	120,699
1997	31.01	145,027
2013	29.60	174,995
2001	-13.04	143,479
2002	-23.37	102,285
2008	-38.49	56,765

Very Unlucky Person		
Year	Return	Balance
		\$100,000
2008	-38.49	55,359
2002	-23.37	34,759
2001	-13.04	21,530
2013	29.60	14,943
1997	31.01	6,476
1995	34.11	-4,726

Certainty

What does it cost? What is it worth? To whom?



"Yea, though I walk through the valley of the shadow of death, I will fear no evil" Psalm 23

Certainty (continued)



What does it cost? What is it worth? To whom?

- Plan Sponsors

- LDI strategies “cost” 200 bps => reduced expectations for investment returns

- Participants

- Capital preservation funds provide returns below the rate of inflation

And now...



A word from our (plan) sponsor!

Reasons NOT to adopt a retirement income solution



- Concern # 1 – Fiduciary risk associated with selecting a solution
 - An insured product
 - A product with a long time horizon
- Concern #2 – Fiduciary risk associated with lack of choices
 - E.g. recordkeeper only supports one solution
- Concern # 3 – Terminating the product
 - To change recordkeepers
 - To change solutions
 - Due to concerns with product fees/guarantees/structure, etc.
- Concern # 4 – Low utilization at the participant level
- Concern # 5 – Lack of employee understanding
- Concern # 6 - Costs

Reasons TO adopt a retirement income solution



- Argument # 1 – Enable employees to retire when they should retire
- Argument # 2 – Increase value of benefit without increasing contributions
- Argument # 3 – Improve the economics of the plan by retaining account balances
- Argument # 4 – Reinforce commitment to employee financial wellness
- Argument # 5 – Differentiate employee benefit program for attraction and retention purposes
- Argument # 6 – Address concerns raised by key people

